# The Evolution of Energy Landscape



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# 1 Problem Statement



## Why Everyday People Need Us To Move Forward

- We need more power
  - By 2030, more than 60% of the global population will live in cities
- Power must remain affordable
  - Double-digit price increases are already commonplace
- Sustainability must be achieved
  - More than 40% of our current emissions are from electric generation
- Industrialized nations are living on borrowed time
  - Over the next 10 years, over 50% of T&D infrastructure needs to be replaced
- Decreasing workforce
  - Over 50% of skilled workforce are expected to reach retirement age in 5-10 years
- Increasing customer expectation
  - EPRI estimates that power outages and power quality disturbances cost businesses in the U.S. more than \$120 billion a year



# 2 Smart Grid Technology Transformational Journey



# Smart Grid...many definitions...

Solution, emerging functionalities, complexity, added value





## Smart Grid...technology transformational journey

Solution, emerging functionalities, complexity

## **Distribution Grid ~ Transmission Grid**

### Category

Prevention & Healing (Anticipation and restoration)

Performance (Dispatch and Efficiency)

### Negotiation

(With all energy stakeholders)

## Enablers

- Cross-boundary observability and controllability
- ✓ Situational awareness
- ✓ Fast simulation and modeling
- $\checkmark$  Dynamic remedial actions
- Real-time stability and performance analytics
- ✓ Big data management
- ✓ Advanced computing
- ✓ Intelligent alarming

### **Solution Trends**

- Hyper-intelligent decision making optimizing reliability and performance
  - At a glance, visualization...human factors
  - High-fidelity control & operations migrates down to distribution system



## Hyper intelligence components

imagination at work

	Federated Data	Real-time caching, references to (distributed) data Industry Standards & Security Adapters to legacy applications.
Hadoop	Large Amount of Data	The ability to collect, store and process very large data sets quickly
~~~	Advanced Analytics	Advanced algorithms for prognostics Intelligent alarming Predictive analytics & Decision Support
000 2000 2 2 1 2 1 2 2 1 2 2 1 2 2 1 2 2 4 0 1 2 3 0 0 3 90008 2 0 0 3 90008 2 0 0 3 9000 2 0 0 3 9000 2 0 0 3 9000 2 3 9 0 1 3 9000 2 1 3 9 1 1 2 1 1 2 1 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 2 1 1 2 1 1 2 1 1 2 1 2 1 1 2 1 1 2 1 1 2 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Optimization	Advanced Optimization techniques for performance management
R R R R R R R R R R R R R R R R R R R	Knowledge Mgmt	Configurable Domain Expertise & BI KPIs Contextual Data: Right info, right time
	Distributed Intelligence	Put intelligence at the optimal layer/location of the grid
	Visualization	"At a Glance" visualization tied to analytics

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## **Smart Grid hyper intelligence vision**



### Integrated, End-to-End Solution Approach

imagination at work

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# Smart Grid...technology transformational journey

Fast simulation & modeling: Entire grid perspective



### Smart Grid...technology transformational journey Microgrid / Islanded operation



### Technology Challenges

- 12 Million DER attachments expected in the next 20 years
- Advanced asset controls and protection required
- Energy Management:
  - Optimization of generation, storage and load operation
    Intermittency management
    Aggregate dispatch
- Advanced controls for transition between grid-parallel and island operation
- Cost-effective electrical and thermal energy storage



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### Smart Grid...technology transformational journey Grid operation support beyond demand response





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# Smart Grid...technology transformational journey

#### Virtual Power Plant Concept (VPP)

#### **Business Need**

Optimal balance (supply and demand) of distributed resources to enable reliable and economic operation.

Provide solutions and services to plan, forecast, schedule, and dispatch

#### What

- Load resources- dispatchable consumption
- Distributed generation <10 MW renewable or non renewable generation
- Integrated resources load and generation systems

#### Where

- Local residential, commercial, and industrial
- Substation /Feeder distribution reso system
- Market Operator electricity and balancing market

Concept



## Smart Grid...technology transformational journey

Solution & Performance Scalability ... today many technology pilot projects

	Technologies Value & Performa		erformance
Allow load to increase by operating with reduced margins, leveraging reduced uncertainty and faster controls	Accurate Awareness     • Synchrophasors     • Visualization     • Wide-area Analytics:     • Real-time stability assmt     • Real-time contingency alsys     • Fault location ID     Advanced Control, Protection     • Wide area protection     • Wide area controls     • FACTS	(Cost) <u>Awareness</u> • Up to 30% > power delivery over transmission system 5	(Alternatives) Reliability Penalties Up to \$1 million per violation, per day <sub>1</sub>
Locad Reduction <sup>MW</sup> <sup>13,000</sup> <sup>9,000</sup> <sup>7,000</sup> <sup>12,2M</sup> <sup>12,2M</sup> <sup>12,2M</sup> <sup>12,2M</sup> <sup>12,2M</sup> <sup>12,2M</sup> <sup>12,2M</sup> <sup>12,2M</sup> <sup>12,2M</sup> <sup>12,2M</sup> <sup>12,2M</sup> <sup>12,2M</sup>	Energy Efficiency • Line-loss minimization • Distribution Voltage Regulation <u>DG Integration</u> • Solar PV • CHP	Line-loss Min ~20% < losses <sub>4</sub> = ~1% > energy <u>CHP</u> \$657/MW-yr <sub>7</sub> (bs)	Generation Upgrade • \$525K/MW-yr <sub>6</sub> (pk) • \$425K/MW-yr <sub>6</sub> (bs)
Load Leveling MW Original Load Demand-side Management 1,000 9,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1	Demand Response• Advanced Meters• Utility DSM signals (DLC, TOU, CPP, RTP)• End-user energy mgt• Smart appliancesDistributed Energy Resources• Coordination controls for peak shaving with DER	DSM \$60K/MW-yr (EIA, ~11 GW/yr <sub>2</sub> ) <u>BESS</u> \$250K/MW-yr <u>Diesel</u> \$270K/MW-yr <sub>9</sub>	Transmission & Distribution Upgrade • \$150K-\$1000K/MW-yr (EPRI for NYISO <sub>3</sub> ) • Ave: \$700/KW <sub>3b</sub> Rng: 0-\$1.8M/MW-yr

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# **3 Smart Grid** Business/Customer Transformational Journey



### Smart Grid...business/customer transformational journey Added value & sustainable performance

A. Operating Model: progressive and accelerated migration vs. defensive and incremental migration (innovative leader vs. fast followers)

**B. Utility vs. Customer Centric:** clear balance of customer/societal vs. utility/grid operation benefits (well-defined outcomes)

**C. Partnerships:** ensures a close 'marriage' of public and private partnerships and allows the utility and local city/communities to work in tandem for a 'better' outcome

**D. Business Case:** well-defined and justified business value

E. Smart policies and regulations



# A. Utilities operation model must evolve

- Utilities must embrace new role as portfolio managers and service provider rather then "infrastructure owner"
- ✓ Utilities must identify and close talent gaps in core skill sets e.g: technical, marketing, IT/Comms, consumer outreach, etc.
- Utilities straying too far away from core competencies may meet with tax payer or regulator push back
- Utilities must push to get incentives aligned through regulatory reform
- Consumers will need to see value in a better choices and smarter consumption of a commodity like electricity
- Consumer education is key to industry/utility transformation



# B. Smart Grid drivers...value

Economic competitiveness

### Energy reliability & security

Empowerment-Consumer

Environmental sustainability





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# B. Value driven approach

#### **Enabler: Technology**

	What	Why
Demand optimization	Peak management via control of power consumption	Defer upgrades and optimize generation
Distribution optimization	Reduce delivery losses in distribution systems	Reduce wasted energy and improve profit margins
Accet		
optimization	equipment maintenance	Reduce CAPEX and risk of equipment failure
Transmission optimization	Wide area protection & control for improved visibility	Improve reliability and return on assets
Workforce Eng. & Design optimization	Productivity, planning, and design tools	Improve workforce productivity and reduce costs



# B. Who are your customers?

Market assessment & segmentation

Select target markets

## Focus groups

Conjoint analysis

Analyze & create plan





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# C. Partnerships

Stakeholder alignment is at the heart of building a smart grid



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# **D. Business Case**

Well-defined and justified business value



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# E. Smart policies help us move forward



- Energy Efficiency resource standard
- 2. Peak load reduction standard
- Clean energy standard

**Regulators... provide the incentives** 

- 1. Cost recovery guidelines
- 2. Innovative rate designs
- 3. Equal treatment of demand-side resources



## Questions.....



